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AD825811

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AUTHORITY

AGO D/A ltr dtd 29 Apr 1980

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DEPARTMENT OF THE ARMY  
OFFICE OF THE ADJUTANT GENERAL  
WASHINGTON, D.C. 20310

1

IN REPLY REFER TO

AGAM-P (M) (23 May 67) FOR OT

1 June 1967

AD825811

SUBJECT: Operational Report - Lessons Learned, Headquarters, NHA Trang  
Subarea Command, 54th General Support Group

TO: SEE DISTRIBUTION

1. Forwarded as inclosure is Operational Report - Lessons Learned, Headquarters, NHA Trang Subarea Command, 54th General Support Group for quarterly period ending 31 January 1967. Information contained in this report should be reviewed and evaluated by CDC in accordance with paragraph 6f of AR 1-19 and by CONARC in accordance with paragraph 6c and d of AR 1-19. Evaluation and corrective actions should be reported to ACSFOR OT within 90 days of receipt of covering letter.

2. Information contained in this report is provided to the Commandants of the Service Schools to insure appropriate benefits in the future from lessons learned during current operations, and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

*Kenneth G. Wickham*

KENNETH G. WICKHAM  
Major General, USA  
The Adjutant General

1 Incl  
as

DISTRIBUTION:

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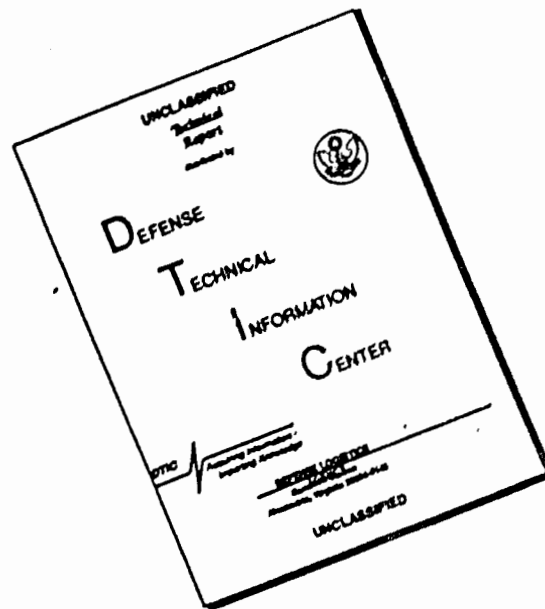
FOR OT RD

67020(Continued on page 2)

Incl 14

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DEPARTMENT OF THE ARMY  
HEADQUARTERS, NHA TRANG SUBAREA COMMAND, 54TH GENERAL SUPPORT GROUP  
APO 96240

AVCA CR-N-CO

8 February 1967

SUBJECT: Operational Report Quarterly Period Ending 31 January 1967  
(CSFOR-65)

TO: Commanding General  
United States Army Support Command, Cam Ranh Bay  
APO 96312

1. a. Section I, Significant Organization or Unit Activities:

(1) Reception of HHC, 54th General Support Group: Nha Trang Subarea Command assisted in the receipt, offloading, debarking and processing of personnel and equipment of HHC, 54th General Support Group. This headquarters provided and coordinated the following services and support:

- (a) Rations and water
- (b) Billets
- (c) Transportation

There were no significant difficulties encountered.

(2) The Rest & Recreation Processing Center was relocated from this command to Cam Ranh Bay on 31 December 1966. This resulted in a decrease of approximately 9,000 troops per month passing through Nha Trang. The decrease has significantly lowered plaster spending in the city.

(3) A security platoon, 3rd Platoon, D Company, 51st Infantry, arrived in Nha Trang 5 December 1966, with the mission to provide port security for the Nha Trang Outport. The employment of this platoon has virtually eliminated pilferage of PX supplies and general cargo in the harbor and the Nha Trang Port.

(4) The Headquarters, Nha Trang Subarea Command engaged in training: Twenty-one (21) days, troop movement: One (1) day and operations: None.

STATEMENT #2 UNCLASSIFIED

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Incl 1

FOR OT RD  
670201

ATTN: FOR-OT-RD

WASH DC. 20310

AVCA CR-N-CO

8 February 1967

SUBJECT: Operational Report Quarterly Period Ending 31 January 1967  
(CSFOR-65)

b. Section II Part I, Observations (Lessons Learned):

Personnel

Item: Security Force Crisis

Discussion: Enforcement of draft regulations has resulted in the quitting of Security Force Guards hired by the Civilian Personnel Office, Nha Trang. Guards feared immediate draft when they found they needed certain papers, i.e., draft status certificates, and that the names of personnel between the ages of 20 and 31 would be submitted through US channels and finally to Vietnamese authorities. Personnel with a Baccalaureate I Degree were subject to the draft to age 38. During the time from 15 December to 1 January, 120 of 272 guards quit. This seriously impaired the security of 23 hotels and 113 villas leased by the government as billets. A total of 95 guard posts are required to provide adequate security, 65 of which are currently manned. Leased US establishments which are not guarded total 34.

Observation: Contingency plans to provide the best security with a decreased number of guards must be prepared for immediate implementation in the event of a future recurrence. A priority system should be established to include all elements and areas down to and including areas where minimum security is required. The establishment of priorities identifies posts which must be continually manned, posts which may be consolidated, and posts which must be manned only during the hours of darkness.

c. Section II, Part II, Recommendations:

It is recommended that COSTAR units being activated and deployed overseas solely for the purpose of providing a TO&E for provisional units that were formed to satisfy operational needs be activated in-country. The personnel would then be requisitioned on an individual basis and the equipment drawn from depots in the area. Equipment that is not immediately available would be requisitioned from CONUS. A unit activated in this manner would be operational at least six months earlier and would be far less expensive since it would simply formalize an existing unit as opposed to the requirement to form, train, and equip a new unit.

*Henry F. Grimm, Jr.*

HENRY F. GRIMM, JR  
Colonel, Artillery  
Commanding

1 Incl:  
Organizational Structure  
Diagram

2

Incl 1

AVCA-CR-GO P (8 Feb 67) 1st Ind  
SUBJECT: Operational Report Quarterly Period Ending 31 January 1967  
(OSFOR-65)

HEADQUARTERS US ARMY SUPPORT COMMAND CAM RANH BAY, APO 96312 14 FEB 1967

THRU: Commanding General, 1st Logistical Command, APO 96307

Commanding General, United States Army, Vietnam, APO 96307

Commander-in-Chief, United States Army, Pacific, APO 96558

TO: Assistant Chief of Staff for Force Development, Department of the  
Army, Washington, D. C. 20310

1. The inclosed Operational Report on Lessons Learned submitted by  
Headquarters, Nha Trang Subarea Command, adequately reflects the  
activities of that command for the period indicated.

2. Particular attention is invited to page 2, Observation (Lesson  
Learned) concerning security force crisis. A request was forwarded through  
channels to Headquarters, 1st Logistical Command on or about 28 January  
1967 for additional guards.

FOR THE COMMANDER:

*for Lloyd M. Leitch*

TKL: CRB 231

1 Incl  
nc

WILLIAM R. JENKINS  
CPT AGC  
ASST. AG

Incl 1

AVCA GO-O (8 Feb 67)

2nd Ind

SUBJECT: Operational Report for Quarterly Period Ending 31 January  
1967 (RCS CSFOR-65)

HEADQUARTERS, 1ST LOGISTICAL COMMAND, APO 96307

2 MAR 1967

TO: Commanding General, US Army Support Command, CRB, ATTN: AVCA-CR-GOP,  
APO 96312

1. The Operational Report - Lessons Learned for the Nha Trang  
Sub-area Command forwarded by your Headquarters is returned for the  
following reasons:

a. Preparation for Overseas Movement (POM) of the 54th  
General Support Group should be covered in more detail.

b. Section I, Significant Organization Activities should  
be expanded. This section should contain, in narrative form, activities  
relating not only to what happened, but how and why, and the underlying  
reasons governing decisions including the outcome, whether favorable  
or unfavorable. This must be an impartial and factual account of the  
organization's principal operations, activities, and administration.  
This necessitates input from all staff sections and eliminates the  
requirement to submit a separate historical report.

2. Request your Headquarters review USARV Regulation 870-2  
and forward the required corrective action by indorsement to this  
Headquarters no later than 15 March 1967.

FOR THE COMMANDER:

TEL: Lynx 782/430

1 Incl  
nc



GLENN A. DOYLE  
Capt, AGC  
Asst. AG

Incl 1

4

AVCA CR-30 (8 Feb 67)

3rd Ind

SUBJECT: Operational Report for Quarterly Period ending 31 January 1967  
(RCS CSFOR-65)

HEADQUARTERS US ARMY SUPPORT COMMAND CAM RANH BAY, APO 96312 5 MAR 1967

TO: Commanding Officer, 54th General Support Group, Nha Trang Subarea  
Command, APO 96240

For compliance with the preceding indorsement and return to this  
headquarters NLT 25 March 1967.

FOR THE COMMANDER:

*For the Commander*  
CPT AGC  
ASST AG

TEL: CRB 231

1 Incl  
nc

Incl 1

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AVCA CR-N-SB (8 Feb 67)

4th Ind

SUBJECT: Operational Report for Quarterly Period Ending 31 January 1967  
(RCS CSFOR-65)

HEADQUARTERS, NHA TRANG SUBAREA COMMAND, APO 96240 25 MAR 1967

TO: Commanding General, US Army Support Command, Cam Ranh Bay, ATTN  
AVCA CR-GO-S, APO 96312

The following information is submitted per 3rd Ind, your headquarters:

1. a. Section I, Significant Organization or Unit Activities:

(1) Personnel (S1)

(a) The following information reflects the personnel strength, procurement replacements, personnel rotation, casualty figures, promotion allocations and number promoted, reenlistments, and number and type of awards submitted for the Nna Trang Subarea Command:

1. Strength:

	<u>OFF</u>	<u>WO</u>	<u>EM</u>
a. November 1966	68	11	1125
b. December 1966	96	14	1230
c. January 1967	96	13	1203

2. Personnel losses and gains:

	<u>LOSSES</u>	<u>GAINS</u>
a. November 1966	52	160
b. December 1966	35	26
c. January 1967	96	58

3. Casualties:

a. November 1966: 0  
b. December 1966: 0  
c. January 1967: 1

4. Promotions during month indicated and grades

indicated:

	<u>E7</u>	<u>E6</u>	<u>E5</u>	<u>E4</u>
a. November 1966	2	1	14	5
b. December 1966	0	10	20	36
c. January 1967	1	1	20	21

AVCA CR-W-SE (8 Feb 67)

4th Ind

SUBJECT: Operational Report for Quarterly Period Ending 31 January 1967  
(RCS CSFOR-65)

5. Reenlistments:

a. Number of personnel eligible to reenlist: 66

b. Number of personnel reenlisted: 21

c. Number of personnel who extended their

enlistments: 3

6. Recommendations for awards submitted:

a. Soldiers Medal: 1

b. Bronze Star Medal: 11

c. Army Commendation Medal: 12

(2) Security, Plans and Operations (SP&O): Preparation for Overseas Movement (POM) training conducted by the 54th General Support Group prior to deployment was not necessary in the accomplishment of the mission the unit was assigned upon arrival in Nha Trang. The unit formalized an existing provisional unit: consequently many personnel changes were effected which resulted in personnel being retrained to fill different positions. This command strongly recommends the procedure outlined in paragraph 1c, Section II, Part II, Recommendations, be implemented to reduce the length of time and expense required to prepare a unit for deployment.

(3) Logistics (S4):

(a) Imprest fund purchases were drastically reduced. Monthly expenditures averaged approximately \$5,000 during the previous quarter. Presently, expenditures are reduced to approximately \$1,000 due to more strict control over items purchased as directed by Procurement Agency, Vietnam.

(b) A Food Advisor was assigned to this command on 13 December 1966. As a result of his technical knowledge and assistance, the food program of this command has shown vast improvements in all areas.

(c) The following tonnages were offered by local shippers and were processed during the reporting period:

Air	2,532.6 S/T
Water	14,110.5 S/T
Rail	1,372.2 S/T
Highway	210.5 S/T
Holdbaggage	83.6 S/T

AVCA CR-N-4B (8 Feb 67)

4th Ind

SUBJECT: Operational Report for Quarterly Period Ending 31 January 1967  
(RCS CSFOR-65)

(d) The Nha Trang railhead was transferred to 2nd Region, Traffic Management Agency for Operation on 31 January 1967. The Traffic Management Agency now books all cargo offerings in the Nha Trang area.

(e) Coordination with Director of Transportation, US Army Support Command, Cam Ranh Bay, was effected to establish firm procedures for the control and backloading of truck convoys coming to Nha Trang. Implementation of these procedures has resulted in more efficient utilization of transportation between Nha Trang and Cam Ranh Bay.

(f) The Nha Trang Subarea Command Transportation Motor Pool operating totals during the reporting period are as follows:

1. Miles driven: 346,817
2. Passengers carried: 447,097
3. Tons handled: 7,952.8

(g) Approval was received from Military Traffic Management and Terminal Service to implement a test program for movement of unaccompanied baggage by commercial carrier. Plans are being formulated with representatives of Asiatic Forwarders Inc. and Columbia Export Packers who will provide the service.

(h) A DA/USARPAC Vehicle Survey Team recommended minor changes in vehicle allocations and that action be taken to reduce inventory of repair parts on hand. US Army Support Command, Cam Ranh Bay has approved the changes in vehicle authorizations and authorization from 1st Logistical Command to return excess repair parts to Philco-Ford Stock has been requested.

#### (4) Installation Engineer:

(a) The number of construction projects was limited due to the lack of sufficient Engineer Construction units, the nonavailability of materials, and the rainy season during the months of November and December. Additionally, an influx of troop units during this period required concentrated effort on Self-Help projects; primarily the construction of tent billets with suitable flooring. All tent construction was accomplished within a reasonable period of time creating few, if any, discomforts to personnel.

(b) The most critical problem during this period was the nonavailability of sufficient quantities of lumber, primarily IX and 2X material. Status of lumber during this period was as follows:

AVCA CR-N-SB (8 Feb 67) 4th Ind  
 SUBJECT: Operational Report for Quarterly Period Ending 31 January 1967  
 (RCS CSFOR-65)

TYPE (BF)	O/H 1 Nov 66	Rec'd	Issued	O/H as of 31 Jan 67
1X	12,806	174,240	155,176	31,870
2X	0	176,787	90,311	86,476
3X	0	792	792	0
4X	21,075	60,200	58,200	23,075

(c) Most of the lumber was not received until 15 January 1967 which resulted in limited construction during the reporting period.

(d) High quality rock is not available in the Nha Trang area. Presently, most rock that is purchased locally is irregular and "unclean". This results in inferior concrete which cannot be used for heavy construction. The problem is being overcome by utilizing the RMK Ready-Mix for pours which require high quality concrete.

(5) Provost Marshal: Offenses of Nha Trang Subarea Command units are as follows:

	Class I	Class II	Class III
(a) November 1966:	-	33	16
(b) December 1966:	3	11	4
(c) January 1967:	3	18	18

(6) Civil Affairs: This command, in conjunction with the Khanh Hoa Sector MACV Advisors has developed a productive Civic Action Program under the provision of USARV Regulation 515-1 and US Army Support Command, Cam Ranh Bay Regulation 515-1.

(7) Chaplain: The assigned chaplains conducted 67 services within the Installation during the reporting period. The attendance totalled 1293 personnel. Additionally, the assigned chaplains conducted 32 services outside the Installation with 215 personnel attending.

(8) The following is a list of distinguished visitors to the Nha Trang Subarea Command:

BG Gates, CG, USASC, CRB	1 Nov 66
Mr Bartino, Gen Council to Asst Sec of Def	2 Nov 66
COL Magruder, MACV IG	2 Nov 66
MG Eifler, CG, 1st Log	12 Nov 66
BG Gates, CG, USASC, CRB	12 Nov 66
Mr Spivig, G1 Office, USARV	15 Nov 66
BG Lollis, DCG, 1st Log	17 Nov 66
BG Gates, CG, USASC, CRB	17 Nov 66
BG Knowlton, Dir Rev Dev MACV	5 Dec 66

AVCA CR-M-SB (8 Feb 67) 4th Ind  
 SUBJECT: Operational Report for Quarterly Period Ending 31 January 1967  
 (RCS CSFOR-65)

EG Land, Dir Log J4, STRICOM	5 Dec 66
EG Gates, CG, USASC, CRB	7 Dec 66
COL McQuarrie, Chief of Staff, USASC, CRB	7 Dec 66
EG Seitz, Chief of Staff, USARV	8 Dec 66
EG Lollis, DC, 1st Log	9 Dec 66
EG Gates, CG, USASC, CRB	9 Dec 66
Mr McPheeters, Safety Dir, USARPAC	9 Dec 66
COL Carson, DC, Saigon Spt Comd	13 Dec 66
Chap (COL) Patman, Staff Chap, 2nd Log Comd	14 Dec 66
Mr Kirk, McClellan Committee	19 Dec 66
Mr Kinderman, McClellan Committee	19 Dec 66
EG Gates, CG, USASC, CRB	3 Jan 67
COL Bingham, 1st Log Comd	8 Jan 67
MG Vickery, Australian Army	12 Jan 67
Mr Quigley, USARV OCPD	16 Jan 67
EG Heiser, APCS, Log DA	28 Jan 67
EG Traylor, Dir Maint, ADCS Log, DA	28 Jan 67
EG Gates, CG, USASC, CRB	30 Jan 67
MG Ploger, Chief of Construction USARV	30 Jan 67

FOR THE COMMANDER:

Tel: GF 314

*John M. Wolski* - CPT, AGC  
 REMI M. WOLSKI  
 CPT, AGC  
 Adjutant  
*Asst Adj*

Incl 1

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AVCA CR-GO (8 Feb 67) 5th Ind  
SUBJECT: Operational Report Quarterly Period Ending 31 January 1967  
(RCS CS FOR - 65)

HEADQUARTERS US ARMY SUPPORT COMMAND CAM RANH BAY, APO 96312 27 MAR 1967

TO: Commanding General, 1st Logistical Command, APO 96307.

Forwarded in compliance with 2nd Indorsement.

FOR THE COMMANDER:

TEL: CRB 231



WILLIAM R. JENKINS  
CPT AGC  
ASST AG

AVCA GO-O(8 Feb 67)

6th Ind

SUBJECT: Operational Report for Quarterly Period Ending 31 January 1967  
(RCS CSFOR-65)

HEADQUARTERS, 1st LOGISTICAL COMMAND, APO 96307 5 APR 1967

TO: Deputy Commanding General, United States Army Vietnam, ATTN: AVHGC-DH, APO 96307

1. The Operational Report - Lessons Learned submitted by the Nha Trang Sub-area Command for the quarterly period ending 31 January 1967 is forwarded herewith.

2. Reference paragraph 1b, page 2: Concur. The establishment of priorities is a local matter not requiring action by this headquarters. The incident points out a weakness of hiring persons eligible for military service. Nevertheless, experience with these guards indicates that they are valuable supplements to U.S. guards.

3. Reference paragraph 1c, page 2: COSTAR units are not deployed for the sole purpose of providing a TO&E for provisional units. These units were requested to perform a TOE mission. The provisional unit in Nha Trang was organized to perform post, camp and station functions. The personnel were taken from TOE units to perform this mission. Current TDAs are inadequate to cope with the increasing size of installations in RVN. It was decided that the general support groups would be used in a dual function of operating as a control headquarters for combat service support units in the installation area and also of coordinating the post, camp and station functions. This allowed the consolidation of personnel in one TOE headquarters of necessary size to perform this dual function. Some modification will still be necessary to fit the general support group to this dual function. The use of the group will permit personnel used in the provisional unit to return to their TOE unit.

4. Concur with the basic report as modified by the comments contained in the preceding indorsements. The report is considered adequate.

FOR THE COMMANDER:

TEL: LYNX 782/430

1 Incl  
nc

*Timothy S OHara 1LT*  
*Por*  
J. C. TINCER, III  
Captain, AGC  
Asst Adjutant General

Incl 1

12

14 APR 1967

AVHGC-DH (8 Feb 67)

7th Ind

SUBJECT: Operational Report-Lessons Learned for the Period Ending  
31 January 1967 (RCS CSFOR-65)

HEADQUARTERS, UNITED STATES ARMY VIETNAM, APO San Francisco 96307

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-OT  
APO 96558

1. This headquarters has reviewed the Operational Report-Lessons Learned for the period ending 31 January 1967 from Headquarters, Nha Trang Sub-area Command, 54th General Support Group as indorsed.
2. Concur with the basic report as modified by the 6th Indorsement.

FOR THE COMMANDER:



STANLEY E. SCHULTS  
Major, AGC  
Asst. Adjutant General

1 Incl  
nc



GPOP-OT (8 Feb 67)

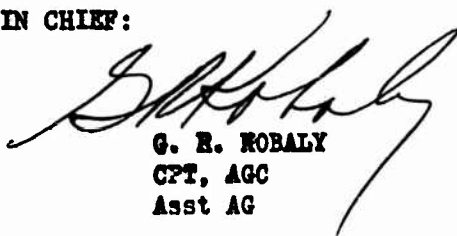
8th Ind

SUBJECT: Operational Report-Lessons Learned for the Period Ending  
31 January 1967 (RCS CSFOR-65), HQ Nha Trang Subarea Comd,  
54th Gen Spt Gp  
HQ, US ARMY, PACIFIC, APO San Francisco 96558 11 MAY 1967

TO: Assistant Chief of Staff for Force Development, Department of the  
Army, Washington, D. C. 20310

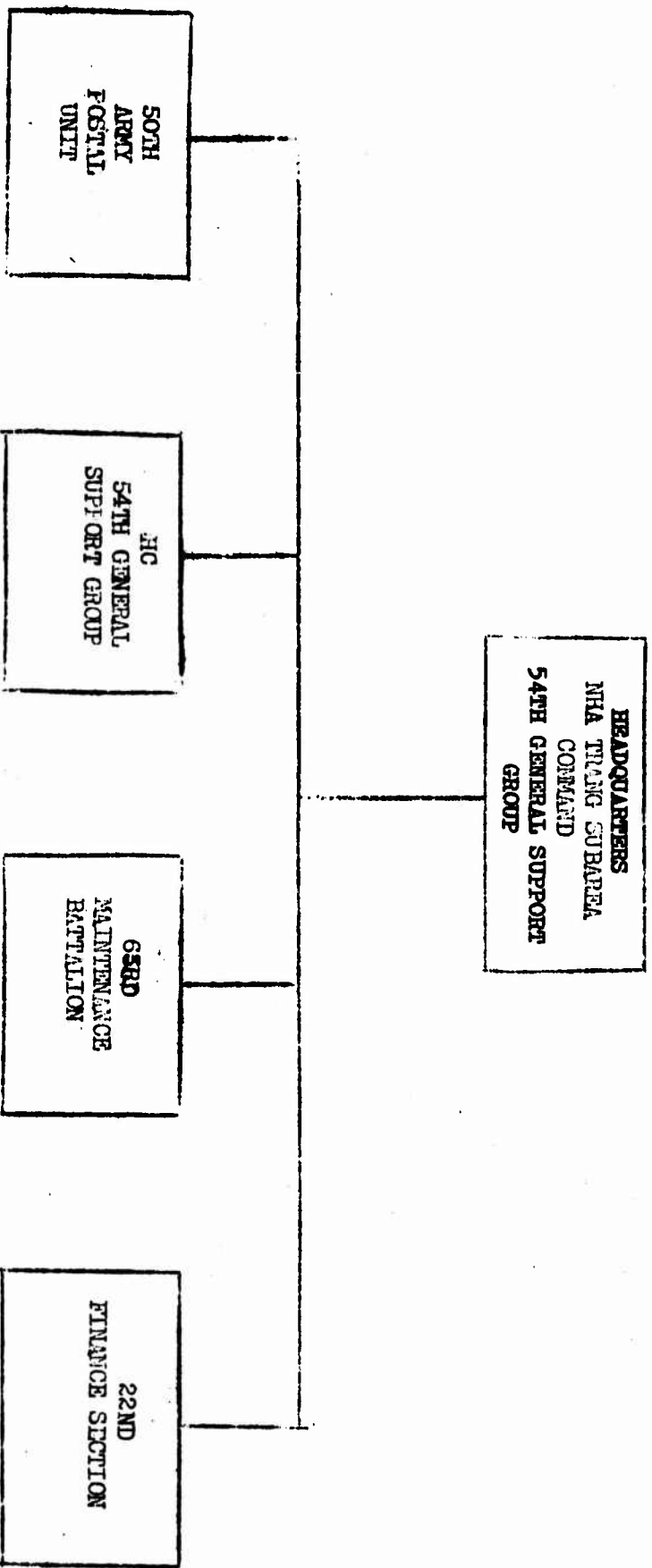
This headquarters concurs in the basic report as indorsed.

FOR THE COMMANDER IN CHIEF:



G. R. KOBALY  
CPT, AGC  
Asst AG

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